FY 2016-17 CAP: 4.00% max =	FY 2014-15 Actual (Audited)	Approved Budget 15-16	Department Request 16-17	Department vs. Prior Budget	Town Manager Request 16-17	Town Manager vs. Prior Budget	Town Council 16-17	Town Council vs. Prior Budget
\$24,530,742						Duaget		
OPERATION:								
DEBT SERVICE	1,595,499	1,616,000	1,869,179	15.7%	1,869,179	15.7%	0	-100.0%
FINANCIAL ADMINISTRATION	225,613	236,272	247,573	4.8%	245,645	4.0%	0	-100.0%
FIRE SAFETY	462,800	493,914	768,303	55.6%	560,269	13.4%	0	-100.0%
GENERAL GOVERNMENT	3,745,411	4,071,633	3,967,529	-2.6%	3,970,904	-2.5%	0	-100.0%
GRANTS & CONTRIBUTIONS	259,746	289,274	298,237	3.1%	298,202	3.1%	0	-100.0%
PUBLIC SAFETY	2,273,238	2,392,845	2,490,765	4.1%	2,454,235	2.6%	0	-100.0%
DEPARTMENT OF PUBLIC WORKS	1,818,012	1,806,181	1,969,375	9.0%	1,864,197	3.2%	0	-100.0%
TOWN OFFICES	790,033	888,919	1,063,394	19.6%	1,001,704	12.7%	0	-100.0%
WASTE WATER TREATMENT	1,158,261	1,233,044	1,335,571	8.3%	1,329,545	7.8%	0	-100.0%
	12 222 512	12.020.000	11.000.000	7.50	12 202 000	1.00/		100.00
SUBTOTAL	12,328,613	13,028,082	14,009,926	7.5%	13,593,880	4.3%	0	-100.0%
CAPITAL BUDGET	1,760,861	3,021,567	25,637,903	748.5%	23,499,340	677.7%	0	
TOTAL TOWN EXPENDITURES	14,089,474	16,049,649	39,647,829	147.0%	37,093,220	131.1%	0	-100.0%
NON-TAX REVENUE	2,363,091	2,300,845	2,340,423	1.7%	2,856,663	24.2%	0	-100.0%
FINANCING	0	3,021,567	25,637,903	748.5%	22,999,340	661.2%	0	
NET COST OF TOWN GOVERNMENT	11,726,383	10,727,237	11,669,503	8.8%	11,237,217	4.8%	0	-100.0%
EDUCATION:								
Bristol/Warren Regional School District	13,182,615	12,831,999	12,831,999	0.0%	12,831,999	0.0%	0	-100.0%
NET COST OF EDUCATION	13,182,615	12,831,999	12,831,999	0.0%	12,831,999	0.0%	0	-100.0%

FY 2016-17 CAP: 4.00% max =	FY 2014-15 Actual (Audited)	Approved Budget 15-16	Department Request 16-17	Department vs. Prior Budget	Town Manager Request 16-17	Town Manager vs. Prior Budget	Town Council 16-17	Town Council vs. Prior Budget
\$24,530,742								
TOTAL RAISED BY TAXATION	24,908,998	23,559,236	24,501,502	4.0%	24,069,216	2.2%	0	-100.0%
UNCOLLECTED RESERVED	14,562	25,000	25,000	0.0%	25,000	0.0%	0	-100.0%
TOTAL TAX LEVY	24,923,560	23,584,236	24,526,502	4.0%	24,094,216	2.2%	0	-100.0%
TAX LEVY-AUTOMOBILES		1,918,110	1,918,110	0.0%	1,918,110	0.0%	0	-100.0%
RATABLE BASE-AUTOMOBILES		73,780	73,780	0.0%	73,780	0.0%	0	-100.0%
TAX RATE AUTOMOBILES	\$26.00	\$26.00	\$26.00	0.0%	\$26.00	0.0%	#DIV/0!	#DIV/0!
RATABLE BASE TANGIBLES		31,480	31,644	0.5%	31,644	0.5%	0	-100.0%
RATABLE BASE REAL ESTATE		1,053,207	1,062,042	0.8%	1,062,042	0.8%	0	-100.0%
RATABLE BASE TANG. & R/E		1,084,687	1,093,686	0.8%	1,093,686	0.8%	0	-100.0%
TAX LEVY TANG. & R/E	23,598,931 *	21,666,126	22,608,392	4.3%	22,176,106	2.4%	0	-100.0%
*(FY 2014-15 = Actual Tax Revenues)								
TAX RATE TANG. & R/E	\$20.07	\$19.97	\$20.67	3.5%	\$20.28	1.5%	#DIV/0!	#DIV/0!

FY 2016-17 CAP: 4.00% max =	FY 2014-15 Actual (Audited)	Approved Budget 15-16	Department Request 16-17	Department vs. Prior Budget	Town Manager Request 16-17	Town Manager vs. Prior Budget	Town Council 16-17	Town Council vs. Prior Budget
\$24,530,742						g		
GENERAL GOVERNMENT								
ADVIDUO	15.014	15 000	16,000	(70/	16,000	(70/	0	100.00/
ADVERTISING	15,014	15,000	16,000		16,000	6.7%	0	-100.0%
ATTENDANCE PREMIUMS	58,665	91,000	93,000		93,000	2.2%	Ü	-100.0%
SHARED COMPUTER SERVICES	2,344	2,700	2,700		2,700	0.0%	0	-100.0%
COPYING EXPENSE	7,466	7,200	7,500	4.2%	7,500	4.2%	0	-100.0%
UTILITIES - PARKS	1,790	10,000	7,500		7,500	-25.0%	0	-100.0%
EMPLOYEE BENEFITS	1,228,332	1,357,000	1,255,000	-7.5%	1,255,000	-7.5%	0	-100.0%
FINANCING EXPENSES	0	5,000	5,000	0.0%	5,000	0.0%	0	-100.0%
FIRE HYDRANTS	75,600	76,000	76,000		76,000	0.0%	0	-100.0%
GASB 45	4,500	4,750	4,750		4,750	0.0%	0	-100.0%
GOVERNMENT CENTER OPERATING EXPENSES	82,824	85,000	85,000	0.0%	87,125	2.5%	0	-100.0%
GOVERNMENT CENTER CUSTODIAN SALARY	46,984	46,815	49,065	4.8%	49,065	4.8%	0	-100.0%
LEAGUE OF CITIES & TOWNS	4,522	4,550	4,550	0.0%	4,550	0.0%	0	-100.0%
LONGEVITY	191,494	215,000	205,000	-4.7%	205,000	-4.7%	0	-100.0%
MV QUIRK - OPERATING EXPENSES	42,136	50,000	50,000	0.0%	51,250	2.5%	0	-100.0%
POSTAGE	23,969	10,000	10,000	0.0%	10,000	0.0%	0	-100.0%
PROPERTY & LIABILITY INSURANCE	527,380	540,000	550,000	1.9%	550,000	1.9%	0	-100.0%
RETIREE BENEFIT ADJUSTMENT	7,362	7,500	6,024	-19.7%	6,024	-19.7%	0	-100.0%
SOCIAL SECURITY TAX	330,049	378,000	395,000	4.5%	395,000	4.5%	0	-100.0%
STREET LIGHTING	195,410	237,000	237,000	0.0%	237,000	0.0%	0	-100.0%
TELEPHONE SYSTEM SERVICES	7,049	8,000	7,500		7,500	-6.3%	0	-100.0%
TOWN AUDIT	23,000	25,000	26,875		26,875	7.5%	0	-100.0%
TOWN EMPLOYEE PENSION COST	765,331	780,000	750,000		750,000	-3.8%	0	-100.0%
TOWN HALL OPERATING EXPENSES	52,633	59,303	60,000		60,000	1.2%	0	-100.0%
TOWN HALL CUSTODIAN SALARY	46,984	46,815	49,065		49,065	4.8%	0	-100.0%
UNEMPLOYMENT RESERVE	4,573	10,000	15,000	50.0%	15,000	50.0%	0	-100.0%
TOTAL GENERAL GOVERNMENT	3,745,411	4,071,633	3,967,529	-2.6%	3,970,904	-2.5%	0	-100.0%

FY 2016-17 CAP: 4.00% max =	FY 2014-15 Actual (Audited)	Approved Budget 15-16	Department Request 16-17	Department vs. Prior Budget	Town Manager Request 16-17	Town Manager vs. Prior Budget	Town Council 16-17	Town Council vs. Prior Budget
\$24,530,742						Duaget		
TOWN OFFICES:								
BOARDS AND COMMISSIONS								
ADMINISTRATIVE OFFICER - PLANNING	5,376	5,356	5,356	0.0%	5,490	2.5%	0	-100.0%
ADMINISTRATIVE OFFICER - ZONING	3,234	5,356	10,000	86.7%	5,490	2.5%	0	-100.0%
CONSERVATION COMMISSION	920	1,000	1,200	20.0%	1,100	10.0%	0	-100.0%
ECONOMIC DEVELOPMENT BOARD	0	0	1,900	100.0%	1,500	100.0%	0	#DIV/0!
ECONOMIC DEVEL. COORDINATOR	0	0	0	0.0%	0	0.0%	0	#DIV/0!
JUVENILE HEARING BOARD	1,500	1,800	2,000	11.1%	1,800	0.0%	0	-100.0%
PLANNING BOARD EXPENSES	1,260	1,800	1,800	0.0%	1,800	0.0%	0	-100.0%
PLANNING/ZONING STENOGRAPHER	3,280	4,800	4,800	0.0%	4,800	0.0%	0	-100.0%
TREE COMMISSION	400	400	500	25.0%	500	25.0%	0	-100.0%
VOLUNTARY HISTORIC DISTRICT COMM.	1,488	1,500	2,000	33.3%	1,550	3.3%	0	-100.0%
ZONING BOARD EXPENSES	1,800	1,800	2,000	11.1%	1,800	0.0%	0	-100.0%
CHARTER COMMISSION EXPENSES	0	0	0	0.0%	0	0.0%	0	#DIV/0!
BOARDS & COMMISSIONS TOTAL	19,258	23,812	31,556	32.5%	25,830	8.5%	0	-100.0%
BUILDING INSPECTOR								
BUILDING OFFICIAL SALARY	37,814	56,086	57,488	2.5%	57,488	2.5%	0	-100.0%
BUILDING OFFICIAL CLERK SALARY - UNION	31,532	31,420	32,947	4.9%	32,947	4.9%	0	-100.0%
GENERAL & OPERATING EXPENSE	3,888	3,940	3,940	0.0%	3,940	0.0%	0	-100.0%
COMPUTER SERVICES	1,199	1,800	1,800	0.0%	1,800	0.0%	0	-100.0%
OUTSIDE SERVICES	1,000	1,200	51,200	4166.7%	30,250	2420.8%	0	-100.0%
PLUMBING & ELECTRICAL INSPECTORS SALARY	10,776	11,248	11,670	3.8%	11,670	3.75%	0	-100.0%
BUILDING OFFICIAL TOTAL	86,209	105,694	159,045	50.5%	138,095	30.7%	0	-100.0%

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\$24,530,742								
FOWN CLERK								
TOWN CLERK - SALARY - NON-UNION*	50,665	54,039	55,660	3.0%	56,741	5.0%	0	-100.0%
DEPUTY TOWN CLERK SALARY - NON-UNION	43,793	44,429	45,762	3.0%	45,540	2.5%	0	-100.00%
CLERKS - SALARY - UNION	63,145	62,840	65,894	4.9%	65,894	4.9%	0	-100.0%
DOCUMENT MANAGEMENT	3,604	4,604	6,000	30.3%	4,719	2.5%	0	-100.0%
DOCUMENT PRESERVATION	0	0	5,000	100.0%	0	0.0%	0	#DIV/0!
INDEXING\COMPUTER FILING	12,925	15,000	15,000	0.0%	15,000	0.0%	0	-100.0%
HISTORIC INDEXING & IMAGING	0	0	5,000	100.0%	0	0.0%	0	#DIV/0!
COMPUTER SERVICES	0	2,250	2,250	0.0%	2,250	0.0%	0	-100.0%
PROBATE JUDGE SALARY	3,000	3,068	3,068	0.0%	3,145	2.5%	0	-100.00%
GENERAL & OPERATING EXPENSE	12,440	14,018	15,000	7.0%	14,368	2.5%	0	-100.0%
PART-TIME CLERK	0	0	16,928	100.0%	0	0.0%	0	0.0%
CLERK'S STAFF OVERTIME	0	0	0	100.0%	0	0.0%	0	0.0%
MUNICIPAL COURT JUDGE SALARY	8,000	8,180	8,180	0.0%	8,385	2.5%	0	-100.00%
MUNICIPAL COURT COMPUTER SERVICES	900	900	900	0.0%	900	0.0%	0	-100.0%
MUNICIPAL COURT EXPENSES	312	1,200	1,200	0.0%	1,200	0.0%	0	-100.0%
MUNICIPAL COURT CLERK SALARY	14,305	15,682	15,682	0.0%	16,074	2.5%	0	-100.00%
CANVASSER'S EXPENSE	4,470	5,500	9,500	72.7%	9,500	72.7%	0	-100.0%
BOARD OF CANVASSERS SALARY	1,625	1,625	1,625	0.0%	1,625	0.0%	0	-100.0%
ELECTION OFFICIALS SALARY	10,020	4,000	15,000	275.0%	15,000	275.0%	0	-100.0%
TOTAL TOWN CLERK	229,204	237,335	287,649	21.2%	260,340	9.7%	0	-100.0%

	FY 2014-15 Actual (Audited)	Approved Budget 15-16	Department Request 16-17	Department vs. Prior Budget	Town Manager Request 16-17	Town Manager vs. Prior	Town Council 16-17	Town Council vs. Prior Budget
FY 2016-17 CAP: 4.00% max = \$24,530,742		13-10	10-17	Duuget	10 17	Budget		Duuget
\$2 1, 330,742								
HARBOR MASTER								
HARBOR MASTER SALARY	18,699	19,460	19,946	2.5%	19,946	2.5%	0	-100.0%
ASST. HARBOR MASTER SALARY	5,662	5,778	6,000	3.8%	6,000	3.8%	0	-100.0%
GENERAL & OPERATING EXPENSE	16,971	15,000	15,000	0.0%	15,000	0.0%	0	-100.0%
DOCK MAINTENANCE EXPENSE	0	2,500	2,500	0.0%	2,500	0.0%	0	-100.0%
HARBOR MANAGEMENT	41,332	42,738	43,446	1.7%	43,446	1.7%	0	-100.0%
TOWN MANAGER								
TOWN MANAGER SALARY	72,138	73,185	75,014	2.5%	75,014	2.5%	0	-100.0%
GENERAL & OPERATING EXPENSE	2,345	3,115	3,115	0.0%	3,115	0.0%	0	-100.0%
COMPUTER SERVICES	0	1,800	1,800	0.0%	1,800	0.0%	0	-100.0%
PART-TIME CLERK SALARY - NON UNION	0	8,908	8,908	0.0%	11,438	28.4%	0	-100.0%
TOWN MANAGER CLERK SALARY - UNION	31,532	31,420	32,947	4.9%	32,947	4.9%	0	-100.0%
PART-TIME GRANT WRITER/PROJECT COORDINATOR	0	16,928	17,351	2.5%	17,351	2.5%	0	-100.0%
CLERK'S OVERTIME (USW - ALL BUILDINGS)	0	5,000	5,000	0.0%	5,000	0.0%	0	-100.0%
WEBSITE (Moved from Planning Department)	0	15,000	0	-100.0%	3,000	-80.0%	0	-100.0%
TOWN MANAGER TOTAL	106,015	155,356	144,135	-7.2%	149,665	-3.7%	0	-100.0%
TOWN OFFICES								
COUNCIL CONTINGENCY	15,754	15,575	15,575	0.0%	15,964	2.5%	0	-100.0%
PLANNING/ZONING LEGAL COSTS	24,185	24,540	25,154	2.5%	25,154	2.5%	0	-100.0%
TOWN COUNCIL SALARY	0	6,000	6,000	0.0%	6,000	0.0%	0	-100.0%
TOWN MODERATOR SALARY	100	100	100	0.0%	100	0.0%	0	-100.0%
TOWN SERGEANT SALARY	100	100	100	0.0%	100	0.0%	0	-100.0%
TOWN GENERAL LEGAL COSTS	95,730	97,138	110,000	13.2%	110,000	13.2%	0	-100.0%
TREE WARDEN - STIPEND	3,023	3,000	3,000	0.0%	3,075	2.5%	0	-100.0%
TOTAL TOWN OFFICES	138,892	146,453	159,929	9.2%	160,393	9.5%	0	-100.0%

FY 2016-17 CAP: 4.00% max =	FY 2014-15 Actual (Audited)	Approved Budget 15-16	Department Request 16-17	Department vs. Prior Budget	Town Manager Request 16-17	Town Manager vs. Prior Budget	Town Council 16-17	Town Council vs. Prior Budget
\$24,530,742								
PLANNER								
TOWN PLANNER SALARY	27,136	27,193	55,745	105.0%	55,745	105.0%	0	-100.0%
COMPUTER SERVICES	0	500	750	50.0%	750	50.0%	0	-100.0%
GENERAL & OPERATING EXPENSE	916	934	1,000	7.1%	1,000	7.1%	0	-100.0%
GIS MAPPING SOFTWARE/EQUIPMENT	7,000	7,000	7,000	0.0%	7,000	0.0%	0	-100.0%
GRANT - MATCHING FUNDS	9,825	10,022	10,250	2.3%	10,250	2.3%	0	-100.0%
BUSINESS OUTREACH SERVICES	0	0	0		0		0	
TOWN PLANNER TOTAL	44,877	45,649	74,745	63.7%	74,745	63.7%	0	-100.0%
RECREATION								
RECREATION GENERAL & OPERATING EXPENSE	12,656	13,171	28,514	116.5%	14,600	10.8%	0	-100.0%
PARK SUPERVISORS SALARY	31,309	34,586	38,700	11.9%	38,700	11.9%	0	-100.0%
RECREATION DIRECTOR SALARY	14,040	15,683	15,683	0.0%	16,075	2.5%	0	-100.0%
RECREATION BOARD SECRETARY SALARY	0	350	350	0.0%	440	25.7%	0	-100.0%
LIFE GUARDS SALARY (FORMERLY IN DPW)	0	0	6,760	100.0%	9,625	100.0%	0	#DIV/0!
RECREATION TOTAL	58,005	63,790	90,007	41.1%	79,440	24.5%	0	-100.0%

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\$24,530,742								
SENIOR CENTER								
SENIOR CENTER DIRECTOR SALARY	31,471	31,928	32,726	2.5%	32,726	2.5%	0	-100.0%
SENIOR CENTER - MEAL SITE MANAGER	1,562	1,597	1,916	20.0%	1,637	2.5%	0	-100.0%
COMPUTER SERVICES	900	900	900	0.0%	900	0.0%	0	-100.0%
SENIOR CENTER MAINTENANCE	2,604	2,663	2,730	2.5%	2,730	2.5%	0	-100.0%
SENIOR CENTER TOTAL	36,537	37,088	38,272	3.2%	37,993	2.4%	0	-100.0%
SOCIAL SERVICES								
SOCIAL SERVICE DIRECTOR SALARY	14,051	14,529	15,710	8.1%	14,892	2.5%	0	-100.0%
COMPUTER SERVICES	415	900	900	0.0%	900	0.0%	0	-100.0%
GENERAL & OPERATING EXPENSE	15,238	15,575	18,000	15.6%	15,964	2.5%	0	-100.0%
SOCIAL SERVICE TOTAL	29,704	31,004	34,610	11.6%	31,757	2.4%	0	-100.0%
TOTAL TOWN OFFICES	790,033	888,919	1,063,394	19.6%	1,001,704	12.7%	0	-100.0%

FY 2016-17 CAP: 4.00% max =	FY 2014-15 Actual (Audited)	Approved Budget 15-16	Department Request 16-17	Department vs. Prior Budget	Town Manager Request 16-17	Town Manager vs. Prior Budget	Town Council 16-17	Town Council vs. Prior Budget
\$24,530,742								
FINANCIAL ADMINISTRATION:								
TREASURER/TAX COLLECTOR								
FINANCE DIRECTOR SALARY	64,332	65,265	66,897	2.5%	66,897	2.5%	0	-100.0%
FINANCE CLERKS SALARY - UNION	63,034	62,840	65,894	4.9%	65,894	4.9%	0	-100.0%
GENERAL & OPERATING EXPENSE	4,048	5,192	7,250	39.6%	5,322	2.5%	0	-100.0%
OUTSIDE SERVICES	21,592	22,440	24,000	7.0%	24,000	7.0%	0	-100.0%
COMPUTER SERVICES	2,611	3,000	3,500	16.7%	3,500	16.7%	0	-100.0%
PAYROLL PROCESSING & SERVICES	10,334	11,630	11,900	2.3%	11,900	2.3%	0	-100.0%
TOTAL TREASURER/TAX COLLECTOR	165,951	170,367	179,441	5.3%	177,513	4.2%	0	-100.0%
TAX ASSESSOR								
TAX ASSESSOR SALARY	47,440	48,129	49,332	2.5%	49,332	2.5%	0	-100.0%
COMPUTER SERVICES	340	900	900	0.0%	900	0.0%	0	-100.0%
GENERAL & OPERATING EXPENSE	1,720	5,687	5,575	-2.0%	5,575	-2.0%	0	-100.0%
OUTSIDE SERVICES	10,162	11,189	12,325	10.2%	12,325	10.2%	0	-100.0%
TOTAL TAX ASSESSOR	59,662	65,905	68,132	3.4%	68,132	3.4%	0	-100.0%
TOTAL FINANCIAL ADMINISTRATION	225,613	236,272	247,573	4.8%	245,645	4.0%	0	-100.0%

FY 2016-17 CAP: 4.00% max =	FY 2014-15 Actual (Audited)	Approved Budget 15-16	Department Request 16-17	Department vs. Prior Budget	Town Manager Request 16-17	Town Manager vs. Prior Budget	Town Council 16-17	Town Council vs. Prior Budget
\$24,530,742						Duuget		
FIRE SAFETY								
FIRE SAFETT								
FIRE CHIEF SALARY	65,578	66,530	69,856	5.0%	68,193	2.5%	0	-100.0%
FIRE/EMS COORDINATOR SALARY - UNION	31,250	31,420	32,947	4.9%	32,947	4.9%	0	-100.0%
EMA/EMS DIRECTOR SALARY (FIRE CHIEF)	4,836	4,800	5,000	4.2%	4,920	2.5%	0	-100.0%
APPARATUS REPAIR	21,093	22,440	30,000	33.7%	23,113	3.0%	0	-100.0%
ASSISTANT CHIEFS/DEPUTY STIPEND	3,600	3,681	4,500	22.2%	3,773	2.5%	0	-100.0%
BAKER STREET STATION	6,985	6,000	6,000	0.0%	6,000	0.0%	0	-100.0%
CLOTHING	1,500	1,500	1,500	0.0%	1,500	0.0%	0	-100.0%
COMMUNICATIONS	14,035	14,340	20,000	39.5%	14,770	3.0%	0	-100.0%
COMPANY FEES	14,000	14,322	21,000	46.6%	14,680	2.5%	0	-100.0%
COMPANY STEWARDS STIPEND	9,844	11,250	18,000	60.0%	11,250	0.0%	0	-100.0%
COMPUTER SERVICES	1,870	2,475	5,000	102.0%	2,475	0.0%	0	-100.0%
EQUIPMENT EXPENSES	39,629	43,605	50,000	14.7%	44,913	3.0%	0	-100.0%
FIREFIGHTER GEAR	9,038	10,414	14,000	34.4%	10,414	0.0%	0	-100.0%
FUEL	24,248	30,000	35,000	16.7%	30,000	0.0%	0	-100.0%
MEDICAL SUPPLIES	32,000	28,560	34,000	19.0%	28,560	0.0%	0	-100.0%
GENERAL & OPERATING EXPENSE	60,767	63,240	70,000	10.7%	58,000	-8.3%	0	-100.0%
RESCUE SQUAD STIPEND	102,897	106,902	226,000	111.4%	109,575	2.5%	0	-100.0%
STATION UPKEEP	10,800	10,435	14,000	34.2%	10,435	0.0%	0	-100.0%
TRAINING EXPENSES	8,830	11,000	11,000	0.0%	11,000	0.0%	0	-100.0%
OUTSIDE SERVICES	0	11,000	20,000	81.8%	13,500	22.7%	0	-100.0%
FIREFIGHTER DETAILS/STORM	0	0	10,500	100.0%	5,250	100.0%	0	#DIV/0!
CONTRACTED SERVICES	0	0	10,000	100.0%	5,000	100.0%	0	#DIV/0!
SELF-CONTAINED BREATHING APPARATUS (5-YEAR)	0	0	60,000	100.0%	50,000	100.0%	0	#DIV/0!
TOTAL FIRE SAFETY	462,800	493,914	768,303	55.6%	560,269	13.4%	0	-100.0%

FY 2016-17 CAP: 4.00% max =	FY 2014-15 Actual (Audited)	Approved Budget 15-16	Department Request 16-17	Department vs. Prior Budget	Town Manager Request 16-17	Town Manager vs. Prior Budget	Town Council 16-17	Town Council vs. Prior Budget
\$24,530,742								
GRANTS & CONTRIBUTIONS								
BAND CONCERTS	0	1,000	2,000	100.0%	2,000	100.0%	0	-100.0%
DISCOVER WARREN	0	2,500	0	-100.0%	2,500	0.0%	0	-100.0%
EAST BAY ARC OF RI	0	0	0	100.0%	0	100.0%	0	#DIV/0!
EAST BAY CENTER	0	15,000	15,000	0.0%	15,000	0.0%	0	-100.0%
EAST BAY COMM. ACTION PROG.	17,000	17,000	17,000	0.0%	17,000	0.0%	0	-100.0%
EASTERN RI CONSERVATION DISTRICT	0	0	0	0.0%	1,000	0.0%	0	0.0%
GEORGE HAIL LIBRARY	240,332	245,138	253,718	3.5%	251,266	2.5%	0	-100.0%
MEMORIAL DAY	2,414	2,500	2,800	12.0%	2,800	12.0%	0	-100.0%
MOSAICO	0	500	0	-100.0%	0	-100.0%	0	-100.0%
SUBSTANCE ABUSE - GRANT MATCH	0	3,136	3,136	0.0%	3,136	0.0%	0	-100.0%
VISITING NURSES OF NEWPORT & BRISTOL COUNTI	0	1,000	1,000	0.0%	1,000	0.0%	0	-100.0%
WILDLIFE REHABILITATORS ASSOC OF RI	0	0	3,583	100.0%	1,000	100.0%	0	#DIV/0!
WOMEN'S RESOURCE CENTER	0	0	0	0.0%	0	0.0%	0	#DIV/0!
WARREN ARTS NIGHT	0	1,500	0	-100.0%	1,500	0.0%	0	-100.0%
TOTAL GRANTS & CONTRIBUTIONS	259,746	289,274	298,237	3.1%	298,202	3.1%	0	-100.0%

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\$24,530,742								
JBLIC SAFETY								
DLICE CHIEF SALARY	81,085	82,261	84,318	2.5%	84,318	2.5%	0	-100.0%
RVING OFFICERS SALARY - UNION	1,208,248	1,236,208	1,260,765	2.0%	1,260,765	2.0%	0	-100.0%
DLICE OVER-TIME	273,000	279,000	285,975	2.5%	285,975	2.5%	0	-100.0%
OLIDAY PAY	75,774	76,074	77,976	2.5%	77,976	2.5%	0	-100.0%
DLICE SHIFT DIFFERENTIAL	17,033	17,904	18,352	2.5%	18,352	2.5%	0	-100.0%
OVANCED DEGREE INCENTIVE	8,000	9,400	9,400	0.0%	9,400	0.0%	0	-100.0%
CENTIVE EDUCATION ACT	0	17,424	17,424	0.0%	17,424	0.0%	0	-100.0%
OMINISTRATIVE ASSISTANT SALARY	0	16,928	17,352	2.5%	17,352	2.5%	0	-100.0%
FIS MAINTENANCE CONTRACT	3,730	4,000	4,000	0.0%	4,000	0.0%	0	-100.0%
OTHING ALLOWANCE	37,350	35,700	35,700	0.0%	35,700	0.0%	0	-100.0%
DMMUNICATIONS EXPENSE	9,220	9,553	12,262	28.4%	10,510	10.0%	0	-100.0%
OMPUTER SERVICES	15,172	17,600	25,000	42.0%	19,360	10.0%	0	-100.0%
SABILITY EXPENSE	87,246	90,420	92,681	2.5%	92,681	2.5%	0	-100.0%
QUIPMENT REPLACEMENT	5,181	5,311	6,500	22.4%	5,842	10.0%	0	-100.0%
JEL	50,253	56,035	58,837	5.0%	54,000	-3.6%	0	-100.0%
-SERVICE TRAINING	10,019	18,324	25,000	36.4%	18,782	2.5%	0	-100.0%
ENERAL & OPERATING EXPENSE	50,248	58,408	64,249	10.0%	59,868	2.5%	0	-100.0%
OMMUNICATIONS SERV/MAINT CONTRACT	22,064	24,900	24,900	0.0%	24,900	0.0%	0	-100.0%
EVLAR VEST REPLACEMENT PROJECT	14,673	0	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!
REARMS REPLACEMENT	0	0	10,000	#DIV/0!	5,000	#DIV/0!	0	#DIV/0!
OTAL POLICE	1,968,296	2,055,450	2,130,691	3.7%	2,102,205	2.3%	0	-100.0%

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\$24,530,742								
DISPATCHER SALARY - UNION	210,142	209,469	219,648	4.9%	219,648	4.9%	0	-100.0%
OVERTIME	45,305	31,190	33,723	8.1%	31,970	2.5%	0	-100.0%
SHIFT DIFFERENTIAL	2,832	3,100	3,250	4.8%	3,250	4.8%	0	-100.0%
CLOTHING ALLOWANCE	4,000	4,000	4,000	0.0%	4,000	0.0%	0	-100.0%
HOLIDAY PAY	12,809	13,500	14,149	4.8%	14,149	4.8%	0	-100.0%
TOTAL DISPATCH	275,088	261,259	274,770	5.2%	273,017	4.5%	0	-100.0%
ANIMAL CONTROL OFFICER SALARY - UNION	21,322	42,766	44,822	4.8%	44,822	4.8%	0	-100.0%
ASSIST, ANIMAL CONTROL OFFICER SALARY	0	13,325	13,625	2.3%	13,658		0	-100.0%
OVERTIME	0	2,673	2,802	4.8%	2,740	2.5%	0	-100.0%
CLOTHING ALLOWANCE	550	550	550	0.0%	550	0.0%	0	-100.0%
GENERAL & OPERATING EXPENSE	7,982	16,822	18,505	10.0%	17,243	2.5%	0	-100.0%
ANIMAL SHELTER REPAIR/SUPPORT	0	0	5,000		0		0	#DIV/0!
TOTAL ANIMAL CONTROL	29,854	76,136	85,304	12.0%	79,013	3.8%	0	-100.0%
TOTAL PUBLIC SAFETY	2,273,238	2,392,845	2,490,765	4.1%	2,454,235	2.6%	0	-100.0%

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\$24,530,742								
DEPARTMENT OF PUBLIC WORKS								
DIRECTOR SALARY	66,898	67,869	69,905	3.0%	69,566	2.5%	0	-100.0%
FOREMAN SALARY	53,266	54,039	55,660	3.0%	55,390	2.5%	0	-100.0%
CONTRACTUAL SALARY - UNION	828,584	861,037	902,049	4.8%	902.049	4.8%	0	-100.0%
DPW - OVERTIME	99,797	55,000	60,000	9.1%	60,000	9.1%	0	-100.0%
CLOTHING ALLOWANCE	12,650	12,650	12,650	0.0%	12,650	0.0%	0	-100.0%
PART-TIME SALARY	0	25,950	61,918	138.6%	40,000	54.1%	0	-100.0%
COMPUTER SERVICES	510	3,465	4,000	15.4%	3,465	0.0%	0	-100.0%
ENGINEERING SERVICE	3,006	4,000	8,000	100.0%	4,000	0.0%	0	-100.0%
EQUIPMENT EXPENSES	109,853	90,000	100,000	11.1%	92,250	2.5%	0	-100.0%
FIELD MAINTENANCE	5,000	5,000	5,000	0.0%	5,000	0.0%	0	-100.0%
FUEL	52,131	65,000	65,000	0.0%	55,000	-15.4%	0	-100.0%
MOSQUITO ABATEMENT	797	1,500	1,500	0.0%	1,500	0.0%	0	-100.0%
GENERAL & OPERATING EXPENSE	103,975	90,000	100,000	11.1%	92,250	2.5%	0	-100.0%
OUTSIDE SERVICES	50,172	24,433	28,000	14.6%	25,044	2.5%	0	-100.0%
TRASH COLLECTION	153,360	158,000	162,000	2.5%	162,000	2.5%	0	-100.0%
TRANSFER STATION - GENERAL & OPERATING EXP.	10,782	7,344	8,000	8.9%	8,000	8.9%	0	-100.0%
TRANSFER STATION - OVERTIME	0	9,544	15,000	57.2%	11,600	21.5%	0	-100.0%
TRANSFER STATION - TIPPING FEES	188,759	200,000	200,000	0.0%	200,000	0.0%	0	-100.0%
TRANSFER STATION - UTILITIES & FUEL	23,146	28,000	28,000	0.0%	20,000	-28.6%	0	-100.0%
TRANSFER STATION - EQUIPMENT MAINTENANCE	55,326	43,350	45,000	3.8%	44,434	2.5%	0	-100.0%
TRANSFER STATION - TRUCK LEASE PAYMENT	0	0	37,693		0		0	#DIV/0!
TOTAL DEPARTMENT OF PUBLIC WORKS	1,818,012	1,806,181	1,969,375	9.0%	1,864,197	3.2%	0	-100.0%

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\$24,530,742								
WASTE WATER TREATMENT								
OPERATION CONTRACT	600,554	601,844	704,371	17.0%	687,890	14.3%	0	-100.0%
PLANT OPERATION EXPENSE	374,617	418,200	418,200	0.0%	428,655	2.5%	0	-100.0%
RI WATER RESOURCE PERMIT	3,090	5,000	5,000	0.0%	5,000	0.0%	0	-100.0%
SLUDGE DISPOSAL	180,000	180,000	180,000	0.0%	180,000	0.0%	0	-100.0%
WASTE WATER MANAGEMENT DISTRICT EXPENSE	0	28,000	28,000	0.0%	28,000	0.0%	0	-100.0%
TOTAL WASTE WATER TREATMENT	1,158,261	1,233,044	1,335,571	8.3%	1,329,545	7.8%	0	-100.0%

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\$24,530,742						Duuget		
NON-TAX REVENUE								
STATE - MOTOR VEHICLE EXCISE TAX	91,943	86,863	91,943	5.8%	92,183	6.1%	0	-100.0%
STATE - GENERAL AID	50,918	50,918	50,381	-1.1%	50,381	-1.1%	0	-100.0%
STATE - GOVERNMENT CENTER RENT	9,636	10,000	10,000	0.0%	10,000	0.0%	0	-100.0%
BUILDING - COMPLETION FEES	0	40,000	0	-100.0%	0	-100.0%	0	-100.0%
CONSTRUCTION/PLUMBING - PERMITS & FEES	120,565	180,000	180,000	0.0%	180,000	0.0%	0	-100.0%
CLERK - MARRIAGE, BIRTH, DEATH CERTIFICATES	11,001	10,800	11,000	1.9%	11,000	1.9%	0	-100.0%
CLERK - BUSINESS TAXES & LICENSES	56,315	50,408	55,000	9.1%	55,000	9.1%	0	-100.0%
CLERK - DOG & KENNEL LICENSES	1,065	1,550	1,100	-29.0%	1,100	-29.0%	0	-100.0%
CLERK - PAVILION RENTAL	3,840	3,500	3,500	0.0%	3,500	0.0%	0	-100.0%
CLERK - PHOTO COPY	4,105	5,000	5,000	0.0%	5,000	0.0%	0	-100.0%
CLERK - REALTY TRANSFERS	75,775	84,000	80,000	-4.8%	80,000	-4.8%	0	-100.0%
CLERK - RECORDING FEES	81,099	77,000	82,000	6.5%	82,000	6.5%	0	-100.0%
FINANCE - INTEREST ON OVERDUE TAXES	230,786	160,000	180,000	12.5%	180,000	12.5%	0	-100.0%
FINANCE - INVESTMENT EARNINGS	10,068	8,500	8,500	0.0%	8,500	0.0%	0	-100.0%
GENERAL FUND APPROPRIATION (CAPITAL)	0	0	0	0.0%	500,000	0.0%	0	#DIV/0!
HARBOR - MOORING/DOCK REVENUE	104,573	105,000	105,000	0.0%	105,000	0.0%	0	-100.0%
MISCELLANEOUS REVENUES	35,723	5,000	20,000	300.0%	20,000	300.0%	0	-100.0%
MUNICIPAL COURT REVENUE	48,778	45,000	45,000	0.0%	45,000	0.0%	0	-100.0%
MVO/RECREATION REVENUES	37,004	30,000	37,000	23.3%	37,000	23.3%	0	-100.0%
OTHER SOURCES-SOCIAL SERVICES/SENIOR CENTER	82,553	83,862	83,862	0.0%	83,862	0.0%	0	-100.0%
PILOT - B.C.W.A.	94,343	95,000	95,000	0.0%	95,000	0.0%	0	-100.0%
PILOT - WARREN HOUSING AUTHORITY	35,000	40,000	35,000	-12.5%	35,000	-12.5%	0	-100.0%
POLICE - AFIS FINGERPRINTING	0	0	0	#DIV/0!		#DIV/0!	0	#DIV/0!
POLICE - FINES & PENALTIES	10,767	10,000	10,000	0.0%	10,000	0.0%	0	-100.0%
POLICE - ROAD DUTY ADMIN FEES	14,752	10,000	12,000	20.0%	12,000	20.0%	0	-100.0%
POLICE - ROAD DUTY POLICE CRUISER FEES	36,395	30,000	32,000	6.7%	32,000	6.7%	0	-100.0%
POLICE - VEHICLE ID NUMBER CHECKS	11,340	13,000	11,000	-15.4%	11,000	-15.4%	0	-100.0%
POLICE - REPORTS	3,402	3,000	3,000	0.0%	3,000	0.0%	0	-100.0%
PROBATE COURT - REVENUE	14,309	7,000	7,000	0.0%	7,000	0.0%	0	-100.0%
RESTAURANT (MEALS) TAX	270,327	256,000	260,000	1.6%	276,000	7.8%	0	-100.0%
ROAD CUT PERMITS	1,010	500	500	0.0%	500	0.0%	0	-100.0%
SEWER - PERMIT FEES	6,470	2,500	2,500	0.0%	2,500	0.0%	0	-100.0%
SEWER - USE FEES	64,000	62,000	62,000	0.0%	62,000	0.0%	0	-100.0%
PUBLIC SERVICE CORPORATION TAX	131,137	134,444	131,137	-2.5%	131,137	-2.5%	0	-100.0%
THIRD PARTY BILLING	440,589	425,000	450,000	5.9%	450,000	5.9%	0	-100.0%
TRANSFER STATION - REVENUE	154,142	165,000	170,000	3.0%	170,000	3.0%	0	-100.0%
ZONING & PLANNING FEES	19,361	10,000	10,000	0.0%	10,000	0.0%	0	-100.0%
TOTAL NON-TAX REVENUE	2,363,091	2,300,845	2,340,423	1.7%	2,856,663	24.2%	0	-100.0%